

TOWNSHIP OF LAWRENCE

2207 LAWRENCE ROAD

LAWRENCE TOWNSHIP, NEW JERSEY 08648

2020 Lawrence Township Budget Recommendation

In 2020, Lawrence Township is set to realize the culmination of significant projects that have been years in the making. They include the following:

- The **acquisition of 5.9 acres of land located at 2420 Brunswick Pike**, which is situated adjacent to Colonial Lake. The property to be purchased has been subdivided to allow for the continued operations of the business known as Colonial Bowling & Entertainment. The purpose of this acquisition is to preserve the land surrounding the lake, and to improve the park for the overall expanded enjoyment of the residents of the Township. The total purchase price is \$3,650,000 which is being funded by the Mercer County Open Space Assistance Program (\$1,470,100), the New Jersey DEP Green Acres Program (\$211,133 with an additional \$500,000 pending final approval), a citizen's group known as the "Friends of Colonial Lake" (amount to be determined) and the remaining balance from the Lawrence Township Open Space Fund. The terms provide for payments to be spread over three years to allow the Township additional opportunities for grant money. If the additional targeted grant money is realized (and it seems promising), the total contribution from grant sources would be \$2,950,200 which would result in total contributions from our Open Space Fund just fund \$700,000.
- The planning and completion of the **Brunswick Pike Streetscape**. With grant monies received (\$60,000) and a previously budgeted amount (\$175,000), the Township's long time work in realizing an improved Brunswick Pike from the Brunswick Circle to Lake Drive is closer than ever to a reality. Public meetings will be held to discuss the design plans and receive resident and business owner feedback. We expect to start the work in the Fall of 2020.
- The continued study and **remediation of the property appropriately known as the "Pit Stop"** (1175 Lawrence Road) has been green lighted with grant monies being awarded by NJ DEP Hazardous Discharge Site Remediation Fund in the amount of \$239,524. A firm has been engaged, and the work scheduled will include the demolition of the structure and the evaluation of the soil underneath it to determine the extent of contamination to develop a plan for remediation. The goal is to clean the property, discharge the current liens against title, and acquire ownership. Grant funding is conditioned on the fact that the site is to be used as a passive park.

- The Township's **commitment to sustainability** has recently been recognized by Sustainable New Jersey as we maintained our status as a Silver Certified Community (which is no easy task). Most observable to the public is the recent completion of the installation of the car port styled solar panels installed at our municipal complex (municipal building and the police and court building) and solar panels on our Public Works roof. We anticipate that will meet 85% of our energy needs with a realized savings of approximately \$40,000 annually.

Over the past several years, we continued to participate in the NJ BPU Direct Install program which provides energy efficiency in all of our facilities that have resulted in a 30% reduction of energy costs. It is interesting to note that our solar power program was to include car port styled solar panels at the Senior Center on Darrah Lane, but after assessing it, our efforts through the Direct Install Program reduced the building's energy requirements to less than an average household thereby disqualifying it from car port solar panel installation. However, we have been recently awarded a \$10,000 grant from Sustainable Jersey for installation of solar panels on the roof of the Senior Center with the goal being to have the building powered almost completely by solar energy. And under this grant, we will own the system!

The Township was also awarded grant money for the installation of two electric vehicle charging stations at our municipal building, and partial grant money towards the purchase of an electrical vehicle in this budget, if approved, we will buy an additional vehicle. All of these efforts are leading us to a pathway to achieve the Gold Standard in Energy from Sustainable Jersey (currently only one municipality has done so).

- The completion and roll out of our **new Township website** which will improve the delivery of services to residents, business owners and others by taking advantage of the latest technology that today's web designs offer (i.e., online payments, licensing and application processing for our varied departments).

It should be clear from the descriptions above that the Township has focused its efforts towards obtaining grant monies to fund its various projects, and has been very successful in doing so. The use of grant money combined with the socially and fiscally conscious effort towards sustainability demonstrate the commitment that we have towards reducing the tax burden on our residents for the operations of our municipal government. It is our mission for Lawrence Township to continue to balance services while keeping the overall tax rate growth responsible.

This year the budget does not include any new positions to be added to our municipal operations. Throughout the year, however, we are committed to maintaining the strength of our police department by hiring new officers as current officers retire. As we did last year, we provide you with the following fundamentals of this year's budget [with a comparison to 2019]:

The recommended municipal tax rate for 2020 represents a **1.75 cent increase** [2 cent increase] from last year and is **.5945** [“.577”]. 1 cent = **\$463,052.32** [\$462,589.71].

- The Amount to be Raised by Taxation in 2020 is **\$27,528,964.21** [\$26,691,541.69] which is **\$837,422.52** [\$927,471.69] over 2019.
- The Levy Cap Bank available from 2017, 2018 and 2019 is **\$958,518** and we will use **\$0** to remain within the 2% tax levy cap. NOTE: 2017 cap bank in the amount of **\$791,958** is expiring this year. However, 2020 Recommended Budget is **\$385,848** under the Levy Cap and is available for “Banking”. This addition to, and the expiration of 2017 bank, will leave a usable “cap bank” of **\$554,626** for future budgets.
- The 2019 year-end Surplus balance is **\$16,983,267.36** versus a 2018 year-end balance of **\$15,549,725.39**, an increase of **\$1,433,541.97**.
- The Surplus balance remaining available after applying an amount as anticipated revenue, will be **\$10,133,267.36** [\$9,899,725.39], an increase of **\$233,541.97** over the 2019 remaining balance.
- The cash reserve balance for tax appeals is **\$4,119,491.18** [\$3,444,491.18].
- The decrease in outstanding debt continues. The 2010 closing balance was **\$30,797,000**. The 2019 closing balance is **\$14,035,000** [\$15,350,000].

Fiscal strength is evident as \$5,650,000 in surplus (also known as *Fund Balance*) used in the 2019 budget has been regenerated at the close of 2019, with an increase from 2018 year-end *Fund Balance* of \$15,549,725.39 to \$16,983,267.36. Further evidence is apparent as the Township’s Moody’s Rating has been upgraded in 2019 to Aa1 (Aa2). *Fund Balance* is the excess in the following Balance Sheet categories: *Amount to be raised by Taxation, Miscellaneous Revenues Anticipated (MRA), Delinquent Taxes, Prior Year Appropriations Lapsed and Miscellaneous Revenues Not Anticipated (MRNA)*.

In 2020, our recommendation is to utilize **\$6,850,000** in surplus (an increase of \$1,200,000¹ compared to 2019), **\$15,218,097.43** in *MRA*, **\$830,000** in *Delinquent Taxes* and **\$27,528,964.21** in *Amount to be Raised for Taxes*, a 1.75 cent increase on the municipal tax rate.²

This equates a municipal tax increase of \$49.24 on the average assessed home at \$281,403.

The level of appropriations contained in 2020 recommended budget was considered carefully when shaping this budget, all within the statutory limitations placed on revenues and appropriations. The following are significant changes in appropriations leading into 2020:

<u>Appropriation</u>	<u>Increase/Decrease</u>	<u>Reason</u>
MCIA	\$11,000	Contractual Increase
ELSA	\$220,000	Pass Through Billing Increase
Salaries	\$288,000	Labor Contract
Trash Collection	\$40,000	Contractual Increase
Pensions	\$136,399	Statutory Increase
Debt Service	(\$15,140)	Payment of BANS/Long Term Debt

¹ \$250,000 for additional capital expenditures, \$450,000 to reduce the 2020 tax increase, and \$500,000 to replace “Anticipated Court Revenue” as a line item.

² \$50,427,061.64 (total Budget) = \$6,850,000 + \$15,218,097 + \$830,000 + \$27,528,964.21

Capital Improvement Fund	\$475,000	Funding Capital Program
Reserve for Uncollected Taxes	\$91,430	Statutory Increase
Health Benefits	(\$101,000)	Rate/Participation Adjustment

The following pages detail Revenues, Appropriations, Capital and Open Space programs, in addition to the Reserve for Uncollected Taxes calculation.

I would like to thank the Township Department Directors, Division of Accounts and Control, Payroll and Municipal Managers Office. The Township Administration is prepared to fully cooperate in the review of this recommendation by the Township Council.

Respectfully submitted,

Kevin P. Nerwinski
Municipal Manager/QPA

LAWRENCE TOWNSHIP BUDGET REVENUES

REVENUE TYPE	ANTICIPATED	Includes Ch 159's ANTICIPATED	REALIZED	EXCESS
	2020	2019	2019	(DEFICIT)
SURPLUS- CASH	6,850,000.00	5,650,000.00	5,650,000.00	0.00
MISCELLANEOUS				
Alcoholic Beverage Licenses	43,000.00	43,000.00	55,850.00	12,850.00
Ambulance Service Fees	730,000.00	746,000.00	730,053.87	(15,946.13)
Capital Surplus incld BAN1 & BAN2 Premium	157,016.00	211,417.35	211,417.35	0.00
CATV Franchise Fee	269,000.00	269,000.00	414,346.46	145,346.46
Construction Fees & Permits	1,226,000.00	1,226,000.00	2,572,361.00	1,346,361.00
Court Fines & Costs	0.00	500,000.00	434,738.84	(65,261.16)
ELSA				0.00
Energy Receipts Tax	3,976,814.00	3,976,814.00	3,976,814.00	0.00
Garden State Trust Fund	5,751.00	5,751.00	5,751.00	0.00
General Capital Fund Ord 1905-06	0.00	0.00	0.00	0.00
Alcohol Education Ch 159		241.12	241.12	0.00
Body Armor	5,536.07	5,868.92	5,868.92	0.00
Board of Public Utilities Clean Fleet Electric Vehicle	4,000.00			0.00
Bullet Proof Vests	4,000.00			0.00
Bullet Proof Vests	3,471.95			0.00
Clean Communities	69,965.38			0.00
Click it or Ticket	4,576.02			0.00
CMAQ Trails Grant		1,214,400.00	1,214,400.00	0.00
Distracted Driving Statewide Crackdown	5,203.00			0.00
DDEF - S&W Ch 159		3,275.31	3,275.31	0.00
DDEF - O/E Ch 159		3,275.31	3,275.31	0.00
DVRPC Prettybrook Road Segment Ch 159	119,840.00	130,000.00	130,000.00	0.00
DVRPC Province Line Bike Trail				0.00
Emergency Plans for Risk				0.00
EMS Donations		200.00	200.00	0.00
Green Communities				0.00
Lawrenceville Inclusionary Playground				0.00
Mercer at Play				0.00
Municipal Alliance	34,815.00	21,708.00	21,708.00	0.00
Municipal Alliance Match				0.00
NJ DEP Historic Pres Element of the Master Plan Ch 159		19,000.00	19,000.00	0.00
NJ DEP - Princessville Archaeological Survey		21,960.00	21,960.00	0.00
NJ DEP & Garden State Trust Land Conservation	211,133.00			0.00
NJ DEP & Garden State Trust Land Conservation	500,000.00			0.00
NJ DEP Haz Discharge Site Remediation Fund Pit-Stop Ch 159		239,542.00	239,542.00	0.00
NJDOT Bikeway Program Keefe Rd Connector Trail Ch 159		370,000.00	370,000.00	0.00
PSEG Foundation		3,000.00	3,000.00	0.00
Radon Awareness				0.00
Recycling Tonnage	60,501.01	55,730.49	55,730.49	0.00
Rider University - Celebration of Events	10,000.00	17,500.00	17,500.00	0.00
Safe & Secure - S&W	60,000.00	60,000.00	60,000.00	0.00
Signalized Trail Crossing Province Line Road				0.00
Statewide Holiday Crackdown Drive Sober				0.00
Sustainable Jersey		10,000.00	10,000.00	0.00
Udrive Utext Upay				0.00
Hotel/Motel Tax Program	161,975.00	130,000.00	278,246.27	148,246.27
Impound fees	53,000.00	58,000.00	53,400.00	(4,600.00)
Interest & Costs On Taxes	320,000.00	320,000.00	480,054.00	160,054.00
Interest on Investments	222,500.00	137,000.00	441,724.14	304,724.14
Other Fees & Permits	169,000.00	169,000.00	194,354.75	25,354.75
Other Licenses	77,000.00	77,000.00	77,580.00	580.00
Pymnt In Lieu-Non Profit Housing	282,000.00	282,000.00	432,469.07	150,469.07
QBM Police Agreement	141,000.00	141,000.00	184,056.76	43,056.76
Recreation Program Fees	255,000.00	255,000.00	274,251.75	19,251.75
Reserve for Sidewalks	15,000.00	15,000.00	15,000.00	0.00
Rider/Lawrenceville Contribution	0.00	0.00	0.00	0.00
Sale of Municipal Assets	180,000.00	180,000.00	180,000.00	0.00
Sewer Service Charges	5,635,000.00	5,635,000.00	5,755,771.35	120,771.35
Uniform Fire Safety	206,000.00	206,000.00	277,145.64	71,145.64
TOTAL MISCELLANEOUS	15,218,097.43	16,758,683.50	19,221,087.40	2,462,403.90
DELINQUENT TAXES	830,000.00	830,000.00	1,529,969.23	699,969.23
SUB-TOTAL ALL REVENUES	22,898,097.43	23,238,683.50	26,401,056.63	3,162,373.13
AMOUNT TO BE RAISED BY TAXES	27,528,964.21	26,691,541.69	29,121,182.50	2,429,640.81
GRAND TOTAL REVENUES	50,427,061.64	49,930,225.19	55,522,239.13	5,592,013.94

		Year 2020	
1. Total General Appropriations for 2019 Municipal Budget Statement Item 8 (L) (Exclusive of Reserve for Uncollected Taxes)		80015-	46,228,800.01
2. Local District School Tax -	Actual	80016-	
	Estimate **	80017-	74,113,878.30
3. Regional School District Tax -	Actual	80025-	
	Estimate *	80026-	
4. Regional High School Tax - School Budget	Actual	80018-	
	Estimate *	80019-	
5. County Tax	Actual	80020-	
	Estimate *	80021-	35,524,489.95
6. Special District Taxes	Actual	80022-	
	Estimate *	80023-	
7. Municipal Open Space Tax	Actual	80027-	
	Estimate *	80028-	1,389,157.00
8. Total General Appropriations & Other Taxes		80024-01	157,258,325.26
9. Less: Total Anticipated Revenues from 2019 in Local Municipal Budget and Other Taxes		80024-02	22,898,097.43
10. Cash Required from 2019 Taxes to Support Local Municipal Budget and other Taxes		80024-02	134,358,227.83
11. Amount of Item 10 Divided by Equals Amount to be Raised by Taxation (Percentage used must not exceed the applicable percentage shown by Item 13, Sheet 22)		98.97% [820084-04] 80024-05	138,556,489.46
Analysis of Item 11:			
Local District School Tax (Amount Shown on Line 2 Above)		74,113,878.30	
Regional School District Tax (Amount Shown on Line 3 Above)		0.00	
Regional High School Tax (Amount Shown on Line 4 Above)		0.00	
County Tax (Amount Shown on Line 5 Above)		35,524,489.95	
Special District Tax (Amount Shown on Line 6 Above)		0.00	
Municipal Open Space Tax (Amount Shown on Line 7 Above)		1,389,157.00	
Tax in Local Municipal Budget		27,528,964.21	
Total Amount (see Line 11)		138,556,489.46	
12. Appropriation: Reserve for Uncollected Taxes (Budget Statement, Item 8 (M) (Less 11, Less Item 10)		80024-06	4,198,261.63
Computation of "Tax in Local Municipal Budget"			
Item 1 - Total General Appropriations			46,228,800.01
Item 12 - Appropriation: Reserve for Uncollected Taxes			4,198,261.63
Sub-Total			50,427,061.64
Less: Item 9 - Total Anticipated Revenues			22,898,097.43
Amount to be Raised by Taxation in Municipal Budget		80024-07	27,528,964.21

* May not be stated in an amount less than "actual" Tax of year 2018.

** Must be stated in the amount of the proposed budget submitted by the Local Board of Education to the Commissioner of Education on January 15, 2008 (Chap. 136, P.L. 1978). Consideration must be given to calendar year calculation.

**Lawrence Township Availability of Surplus
and Surplus Used in Budget Year**

Year	(A) Surplus Balance as of 1/1	(B) Surplus Used for Budget in Year	(C) Remaining Balance	(D) Surplus Regenerated	(E) Adopted Budget	= (B/E) Surplus used to Support Budget as a % of Adopted	= (B/A) Surplus used to Support Budget as a % of Surplus Balance	= (C/E) Surplus Remaining as a % of Adopted Budget	Change in Surplus Balance from Prior Year
1995	4,612,178.10	2,770,000.00	1,842,178.10	3,835,185.95	24,593,183.86	11.26%	60.06%	7.49%	1,068,494.85
1996	5,677,364.05	3,000,000.00	2,677,364.05	2,810,460.46	26,014,978.00	11.53%	52.84%	10.29%	1,065,185.95
1997	5,487,824.51	3,060,000.00	2,427,824.51	3,359,060.30	26,505,856.71	11.54%	55.76%	9.16%	(189,539.54)
1998	5,786,884.81	3,058,000.00	2,728,884.81	2,977,730.42	28,264,293.64	10.82%	52.84%	9.65%	299,060.30
1999	5,706,615.23	3,158,000.00	2,548,615.23	3,951,877.21	28,298,834.77	11.16%	55.34%	9.01%	(80,269.58)
2000	6,500,492.44	3,975,000.00	2,525,492.44	5,396,854.04	29,557,626.03	13.45%	61.15%	8.54%	793,877.21
2001	7,922,346.48	4,000,000.00	3,922,346.48	4,062,453.80	29,600,636.76	13.51%	50.49%	13.25%	1,421,854.04
2002	7,984,800.28	4,000,000.00	3,984,800.28	4,167,375.15	30,555,762.96	13.09%	50.10%	13.04%	62,453.80
2003	8,152,175.43	4,498,378.73	3,653,796.70	4,575,461.06	31,394,035.09	14.33%	55.18%	11.64%	167,375.15
2004	8,229,257.76	4,897,816.00	3,331,441.76	4,598,638.71	33,213,380.50	14.75%	59.52%	10.03%	77,082.33
2005	7,930,080.47	4,696,000.00	3,234,080.47	6,280,277.84	35,145,492.55	13.36%	59.22%	9.20%	(299,177.29)
2006	9,514,358.31	5,996,000.00	3,518,358.31	5,937,587.49	37,287,228.19	16.08%	63.02%	9.44%	1,584,277.84
2007	9,455,945.80	6,133,000.00	3,322,945.80	6,219,966.81	38,935,983.44	15.75%	64.86%	8.53%	(58,412.51)
2008	9,542,912.61	6,210,000.00	3,332,912.61	6,033,495.35	39,783,172.93	15.61%	65.07%	8.38%	86,966.81
2009	9,366,407.96	6,150,000.00	3,216,407.96	5,025,807.23	40,841,156.77	15.06%	65.66%	7.88%	(176,504.65)
2010	8,242,215.19	5,870,000.00	2,372,215.19	4,628,823.25	41,126,811.27	14.27%	71.22%	5.77%	(1,124,192.77)
2011	6,985,436.40	5,370,000.00	1,615,436.40	3,405,150.59	41,876,460.72	12.82%	76.87%	3.86%	(1,256,778.79)
2012	5,020,586.99	4,440,000.00	580,586.99	3,608,992.10	44,028,957.69	10.08%	88.44%	1.32%	(1,964,849.41)
2013	4,189,579.09	3,350,000.00	839,579.09	4,214,300.54	42,986,598.78	7.79%	79.96%	1.95%	(831,007.90)
2014	5,053,879.63	3,450,000.00	1,603,879.63	6,766,791.10	43,168,525.63	7.99%	68.26%	3.72%	864,300.54
2015	8,370,670.73	3,750,000.00	4,620,670.73	4,679,262.97	42,747,894.55	8.77%	44.80%	10.81%	3,316,791.10
2016	9,299,933.70	4,350,000.00	4,949,933.70	6,773,243.87	42,747,894.55	10.18%	46.77%	11.58%	929,262.97
2017	11,723,177.57	4,700,000.00	7,023,177.57	7,400,981.47	44,357,009.02	10.60%	40.09%	15.83%	2,423,243.87
2018	14,424,159.04	5,450,000.00	8,974,159.04	6,575,566.35	46,886,241.24	11.62%	37.78%	19.14%	2,700,981.47
2019	15,549,725.39	5,650,000.00	9,899,725.39	7,083,541.97	49,164,891.45	11.49%	36.34%	20.14%	1,125,566.35
2020	16,983,267.36	6,850,000.00	10,133,267.36						

Sources of Revenue

	2013 Totals	2014 Totals	2015 Totals	2016 Totals	2017 Totals	2018 Totals	2019 Totals
Amount to be Raised by Taxes	926,635.88	1,641,426.99	1,017,809.46	2,526,846.65	3,777,672.74	2,241,117.09	2,429,640.81
MRA	1,345,679.21	1,789,156.10	1,101,571.22	1,619,594.04	1,225,060.78	1,833,680.92	2,462,403.90
Delinquent Taxes	760,212.23	1,629,451.57	482,409.61	488,258.84	475,376.64	525,472.16	699,969.23
MRNA	451,116.14	631,417.16	644,654.55	664,184.65	563,252.52	443,259.13	616,945.62
Lapses	637,634.99	864,590.58	1,074,326.01	1,293,697.81	1,336,123.80	1,236,497.27	1,503,463.04
Other							
Appropriation Cancellations	22,000.00	269,900.00	(150.00)	10,000.00	0.00	0.00	0.00
Audit Adjustments/Misc Adjustments	0.00	0.00	0.00	0.00	(61,472.82)	0.00	(195.00)
Cancel Tax and Sewer O/P	0.00	0.00	275,138.73	57,383.99	84,527.51	279,787.08	0.00
Charge off PNC/Sun Bank	0.00	0.00	0.00	67.00	0.00	0.00	0.00
Chargeoffs	0.01	22,250.51	4,973.23	534.73	0.01	0.01	0.05
City of Trenton - Tax Settlement	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Close A/P and Adjs	122,282.31	(180.00)	5,064.00	95,973.09	0.00	0.00	0.00
Close Added/Omit	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Close Check Reissues/Voids	0.00	18,494.88	3,763.27	0.00	5,239.29	0.00	(790.89)
Close NSF	11,401.14	(764.72)	2,868.99	(3,577.14)	(242.30)	(167.59)	(249.98)
Close Refunds	(47,094.33)	(4,271.31)	(4,495.68)	0.00	0.00	(1,865.60)	0.00
Department Over/Short	0.00	(20.23)	197.19	174.92	429.38	341.24	107.38
FEMA should Fund Colonial Lake	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Fund Municipal Alliance Ch159 Match	0.00	(2,713.50)	0.00	0.00	0.00	0.00	0.00
Homeland Security	0.00	0.00	0.00	0.00	0.00	0.00	0.00
I/F Reserve	0.00	(143,221.23)	95,101.36	48,119.87	0.00	0.00	(650,000.00)
MCIA Settlement Savings	0.00	0.00	0.00	0.00	0.00	0.00	0.00
Prior Year Revenue Refund			(4,651.41)	(32,156.03)	(5,134.53)	(1,855.78)	(1,987.75)
Realize Court RV Adjustment	(15,567.56)	43,678.28	(12,568.04)	4,142.43	1,898.41	19,299.42	24,235.56
Realize Sr Cits/Vets Deduction	0.00	7,596.56	(6,750.00)	0.00	(1,750.00)	0.00	0.00
School Taxes Rounding	0.52	(0.54)	0.48	(0.98)	0.04	1.00	0.00
	93,022.09	210,748.70	358,492.12	180,661.88	23,494.99	295,539.78	(628,880.63)
Surplus Regenerated	4,214,300.54	6,766,791.10	4,679,262.97	6,773,243.87	7,400,981.47	6,575,566.35	7,083,541.97
Surplus Remaining	839,579.09	1,603,879.63	4,620,670.73	4,949,933.70	7,023,177.57	8,974,159.04	9,899,725.39
Surplus Balance 1/1	5,053,879.63	8,370,670.73	9,299,933.70	11,723,177.57	14,424,159.04	15,549,725.39	16,983,267.36
Surplus Anticipated in Adopted Budget	3,450,000.00	3,750,000.00	4,350,000.00	4,700,000.00	5,450,000.00	5,650,000.00	6,850,000.00
Remaining Surplus After Adopted Budget	1,603,879.63	4,620,670.73	4,949,933.70	7,023,177.57	8,974,159.04	9,899,725.39	10,133,267.36

① Agrees to 12/31/19 Unaudited G/L

2020				Total for 2019			
Recommended Budget	2019 Budget	Dollar Change	2019 Transfers	as Modified by Transfers	2019 Paid or Charged	Unexpended	
63,500.00	63,500.00	0.00		63,500.00	58,565.41	4,934.59	Township Council
7,350.00	6,750.00	600.00		6,750.00	6,643.89	106.11	Township Council
224,000.00	295,000.00	(71,000.00)		295,000.00	292,535.78	2,464.22	Municipal Manager's Office
195,500.00	65,500.00	130,000.00		65,500.00	60,189.25	5,310.75	Municipal Manager's Office
269,000.00	268,000.00	1,000.00		268,000.00	263,427.20	4,572.80	Municipal Clerk
90,000.00	90,000.00	0.00		90,000.00	89,096.91	903.09	Municipal Clerk
408,500.00	375,000.00	33,500.00		375,000.00	326,923.08	48,076.92	Legal Services
554,500.00	540,000.00	14,500.00	(41,500.00)	498,500.00	452,542.87	45,957.13	Finance Administration
90,000.00	90,000.00	0.00		90,000.00	63,334.35	26,665.65	Finance Administration
59,500.00	59,500.00	0.00		59,500.00	59,500.00	0.00	Audit Services
221,000.00	220,500.00	500.00		220,500.00	214,565.31	5,934.69	Assessment of Taxes
39,000.00	39,000.00	0.00		39,000.00	29,801.67	9,198.33	Assessment of Taxes
228,000.00	225,500.00	2,500.00		225,500.00	223,346.15	2,153.85	Collection of Taxes
61,000.00	61,000.00	0.00		61,000.00	59,305.88	1,694.12	Collection of Taxes
55,000.00	55,000.00	0.00		55,000.00	55,000.00	0.00	Unemployment Insurance
400,000.00	400,000.00	0.00		400,000.00	391,479.00	8,521.00	General Liability
120,000.00	120,000.00	0.00		120,000.00	120,000.00	0.00	Workers Compensation
3,498,929.01	3,600,000.00	(101,070.99)	(63,633.00)	3,516,167.00	2,924,328.31	591,838.69	Employee Group Health
66,000.00	66,000.00	0.00		66,000.00	62,111.47	3,888.53	Health Insurance Waivers FAST 23-222 ok
7,332,000.00	7,065,500.00	266,500.00		7,065,500.00	7,012,623.73	52,876.27	Police Department
295,000.00	295,000.00	0.00	20,000.00	315,000.00	314,035.11	964.89	Police Department
1.00	1.00	0.00		1.00	0.00	1.00	Police Dispatch/911
811,000.00	795,000.00	16,000.00		795,000.00	794,536.50	463.50	Police Dispatch/911
89,000.00	89,000.00	0.00		89,000.00	88,097.81	902.19	Office of Emergency Management
8,000.00	8,000.00	0.00		8,000.00	4,232.41	3,767.59	Office of Emergency Management
297,500.00	329,000.00	(31,500.00)	1,250.00	330,250.00	285,429.37	44,820.63	Lawrence Township Fire Services FAST 25-265 ok
75,000.00	75,000.00	0.00		75,000.00	70,318.91	4,681.09	Lawrence Township Fire Services FAST 25-265 ok
40,000.00	40,000.00	0.00		40,000.00	22,659.72	17,340.28	Slackwood Volunteer Fire Company
40,000.00	40,000.00	0.00		40,000.00	25,347.33	14,652.67	Lawrence Road Fire Company FAST 25-255 ok
40,000.00	40,000.00	0.00		40,000.00	40,000.00	0.00	Lawrenceville Fire Company FAST 25-255 ok
592,000.00	501,000.00	91,000.00		501,000.00	501,000.00	0.00	Emergency Medical Services FAST 25-261 ok
43,000.00	43,000.00	0.00		43,000.00	43,000.00	0.00	Emergency Medical Services FAST 25-261 ok
205,500.00	203,000.00	2,500.00		203,000.00	193,630.54	9,369.46	Fire Inspection FAST 25-265 ok
14,000.00	14,000.00	0.00		14,000.00	13,488.78	511.22	Fire Inspection FAST 25-265 ok
428,500.00	418,500.00	10,000.00	15,000.00	433,500.00	428,652.94	4,847.06	Municipal Court
49,000.00	49,000.00	0.00		49,000.00	44,464.42	4,535.58	Municipal Court
9,500.00	9,500.00	0.00		9,500.00	8,715.53	784.47	OSHA Compliance FAST 25-265 ok
47,500.00	47,500.00	0.00		47,500.00	44,217.09	3,282.91	OSHA Compliance FAST 25-265 ok
23,748.00	23,748.00	0.00		23,748.00	23,748.00	0.00	Public Defender
245,500.00	245,500.00	0.00		245,500.00	235,029.88	10,470.12	Public Works Administration
27,000.00	27,000.00	0.00		27,000.00	19,390.41	7,609.59	Public Works Administration
680,000.00	688,000.00	(8,000.00)		688,000.00	669,374.85	18,625.15	Streets & Road
131,000.00	131,000.00	0.00	10,000.00	141,000.00	140,756.35	243.65	Streets & Road
90,000.00	90,000.00	0.00		90,000.00	89,223.16	776.84	Snow Removal FAST 26-300 ok
170,000.00	170,000.00	0.00		170,000.00	169,951.29	48.71	Snow Removal FAST 26-300 ok

358,500.00	348,000.00	10,500.00		348,000.00	288,770.45	59,229.55	Vehicle Maintenance
409,000.00	409,000.00	0.00		409,000.00	397,249.91	11,750.09	Vehicle Maintenance
204,000.00	203,000.00	1,000.00		203,000.00	169,484.47	33,515.53	Buildings & Grounds
281,000.00	271,000.00	10,000.00	53,000.00	324,000.00	307,976.97	16,023.03	Buildings & Grounds
100.00	100.00	0.00		100.00	0.00	100.00	Ecological Center FAST 26-300 ok
284,500.00	279,000.00	5,500.00		279,000.00	160,961.09	118,038.91	Park Maintenance
125,000.00	125,000.00	0.00		125,000.00	96,736.50	28,263.50	Park Maintenance
1,018,000.00	978,000.00	40,000.00		978,000.00	809,440.81	168,559.19	Solid Waste Collection
1,836,000.00	1,825,000.00	11,000.00		1,825,000.00	1,512,938.01	312,061.99	Garbage and Trash Disposal - MCIA
265,000.00	265,000.00	0.00		265,000.00	171,574.00	93,426.00	Apartment Complex Trash Collection FAST 26-305 ok
396,000.00	370,000.00	26,000.00		370,000.00	339,844.15	30,155.85	Recreation Services and Programs
133,000.00	133,000.00	0.00		133,000.00	126,504.02	6,495.98	Recreation Services and Programs
146,500.00	146,000.00	500.00	3,500.00	149,500.00	146,528.32	2,971.68	Senior Citizen Program FAST 27-365 ok
18,500.00	18,500.00	0.00		18,500.00	17,377.53	1,122.47	Senior Citizen Program FAST 27-365 ok
458,500.00	457,000.00	1,500.00	7,250.00	464,250.00	435,896.69	28,353.31	Public Health Servies (Board of Health)
44,250.00	44,250.00	0.00	(7,250.00)	37,000.00	26,047.16	10,952.84	Public Health Servies (Board of Health)
61,500.00	61,000.00	500.00		61,000.00	61,000.00	0.00	Animal Control Services
15,750.00	15,750.00	0.00		15,750.00	15,434.01	315.99	Animal Control Services
55,000.00	107,500.00	(52,500.00)		107,500.00	58,534.91	48,965.09	Community Development Director's Office
8,000.00	8,000.00	0.00		8,000.00	7,338.56	661.44	Community Development Director's Office
291,000.00	291,000.00	0.00		291,000.00	258,619.58	32,380.42	Engineering Services
32,500.00	32,500.00	0.00		32,500.00	28,651.24	3,848.76	Engineering Services
7,500.00	7,500.00	0.00		7,500.00	6,201.58	1,298.42	Planning & Redevelopment FAST 21-170 ok
2,400.00	2,400.00	0.00		2,400.00	8.95	2,391.05	Planning & Redevelopment FAST 21-170 ok
73,000.00	73,000.00	0.00		73,000.00	72,168.44	831.56	Housing Inspection FAST 20-170 ok
1,600.00	1,600.00	0.00		1,600.00	1,356.26	243.74	Housing Inspection FAST 20-170 ok
100,000.00	100,000.00	0.00		100,000.00	30,674.25	69,325.75	Ash Tree Replacement FAST 28-375 ok
59,000.00	59,000.00	0.00		59,000.00	11,408.16	47,591.84	Zoning Board of Adjustment
80,000.00	80,000.00	0.00		80,000.00	73,599.39	6,400.61	Planning Board
105,000.00	105,000.00	0.00		105,000.00	91,893.33	13,106.67	Community Action Program FAST 27-360 ok
500.00	500.00	0.00		500.00	0.00	500.00	Landmark Advisory Committee
1,500.00	1,500.00	0.00		1,500.00	0.00	1,500.00	Rent Stabilization Board FAST 20-170 ok
250.00	250.00	0.00		250.00	0.00	250.00	Cable T.V. Advisory Board FAST 20-100 ok
800.00	800.00	0.00		800.00	450.00	350.00	Public Safety Advisory Committee FAST 25-240 ok
100.00	100.00	0.00		100.00	0.00	100.00	Public Safety Advisory Committee FAST 25-240 ok
700.00	700.00	0.00		700.00	120.00	580.00	Environmental Resources Committee FAST 20-170 ok
3,500.00	3,500.00	0.00		3,500.00	2,880.00	620.00	Historian FAST 20-175 ok
1,800.00	1,800.00	0.00		1,800.00	489.41	1,310.59	Historian FAST 20-175 ok
750.00	750.00	0.00		750.00	170.00	580.00	Shade Tree Advisory Committee FAST 28-375 ok
200.00	200.00	0.00		200.00	0.00	200.00	Construction Board of Appeals FAST 22-195 ok
100.00	100.00	0.00		100.00	0.00	100.00	Construction Board of Appeals FAST 22-195 ok
1,500.00	1,500.00	0.00		1,500.00	1,200.00	300.00	Growth & Redevelopment Committee FAST 20-170 ok
2,500.00	2,500.00	0.00		2,500.00	1,471.21	1,028.79	Growth & Redevelopment Committee FAST 20-170 ok
862,500.00	845,500.00	17,000.00		845,500.00	805,956.92	39,543.08	State Uniform Construction Code Construction Official
478,000.00	478,000.00	0.00	(10,000.00)	488,000.00	418,075.70	49,924.30	State Uniform Construction Code Construction Official
13,500.00	13,500.00	0.00		13,500.00	8,795.41	4,704.59	Celebration of Special Events

1,560,000.00	1,560,000.00	0.00		1,560,000.00	1,293,826.69	266,173.31	Utilities
51,000.00	51,000.00	0.00		51,000.00	51,000.00	0.00	Accumulated Absences
381,001.00	142,501.00	238,500.00	30,000.00	172,501.00	0.00	172,501.00	Salary & Wage Adjustment
15,189,750.00	14,663,250.00	526,500.00	15,500.00	14,678,750.00	13,900,005.13	778,744.87	Sheet 17 S&W Within Caps
13,475,079.01	13,335,050.00	140,029.01	(18,083.00)	13,316,967.00	11,445,269.61	1,871,697.39	Sheet 17 OE Within Caps
28,664,829.01	27,998,300.00	666,529.01	(2,583.00)	27,995,717.00	25,345,274.74	2,650,442.26	Sheet 17 Total Within Caps
882,993.82	871,846.00	11,147.82	2,583.00	874,429.00	874,428.82	0.18	Public Employees' Retirement System
702,000.00	700,000.00	2,000.00		700,000.00	604,703.88	95,296.32	Social Security
1,914,672.00	1,789,420.00	125,252.00		1,789,420.00	1,789,420.00	0.00	Police and Firemen's Retirement System of NJ
9,500.00	9,500.00	0.00		9,500.00	8,082.88	1,417.12	Defined Contribution Retirement System FAST 36-473 ok
0.00	0.00	0.00	0.00	0.00	0.00	0.00	S&W Deferred Charges and Statutory Expenditures Within Caps
3,509,165.82	3,370,766.00	138,399.82	2,583.00	3,373,349.00	3,276,635.38	96,713.62	OE Deferred Charges and Statutory Expenditures Within Caps
3,509,165.82	3,370,766.00	138,399.82	2,583.00	3,373,349.00	3,276,635.38	96,713.62	Total OE Deferred Charges and Statutory Expenditures Within Caps
15,189,750.00	14,663,250.00	526,500.00	15,500.00	14,678,750.00	13,900,005.13	778,744.87	Sheet 19 S&W Within Caps
16,984,244.83	16,705,816.00	278,428.83	(15,500.00)	16,690,316.00	14,721,904.99	1,968,411.01	Sheet 19 OE Within Caps
32,173,994.83	31,369,066.00	804,928.83	0.00	31,369,066.00	28,621,910.12	2,747,155.88	Sheet Total Within Caps
5,981,000.00	5,761,000.00	220,000.00		5,761,000.00	5,596,157.52	164,842.48	Sewer Service-Ewing-Lawrence Sewer Authority - O/S CAPS FAST 31-456 ok
32,000.00	32,000.00	0.00		32,000.00	26,000.00	6,000.00	Length of Service Award Program - O/S CAPS
414,000.00	414,000.00	0.00		414,000.00	413,723.88	276.12	Fire Hydrant Service "Contractual" - O/S CAPS FAST 25-266 ok
42,500.00	42,500.00	0.00		42,500.00	32,428.92	10,073.08	Municipal Court - O/S CAPS FAST 25-266 ok
36,000.00	36,000.00	0.00		36,000.00	29,868.48	6,131.52	NJDEP Recycling Tonnage Tax - O/S CAPS
0.00	0.00	0.00		0.00	0.00	0.00	Employee Group Health Insurance - O/S CAPS
42,500.00	42,500.00	0.00	0.00	42,500.00	32,426.92	10,073.08	Sheet 20a S&W Total Other Operations Excluded from Caps
6,483,000.00	6,243,000.00	220,000.00	0.00	6,243,000.00	6,065,749.88	177,250.12	Sheet 20a OE Total Other Operations Excluded from Caps
6,505,500.00	6,285,500.00	220,000.00	0.00	6,285,500.00	6,098,178.80	187,323.20	Sheet 20a Total Other Operations Excluded from Caps
43,000.00	43,000.00	0.00		43,000.00	37,000.00	6,000.00	Mercer County Medical Dispatch Services - O/S CAPS FAST 42-115 ok
0.00	0.00	0.00	0.00	0.00	0.00	0.00	Sheet 22 S&W Total Shared Service Agreements - O/S CAPS
43,000.00	43,000.00	0.00	0.00	43,000.00	37,000.00	6,000.00	Sheet 22 OE Total Shared Service Agreements - O/S CAPS
43,000.00	43,000.00	0.00	0.00	43,000.00	37,000.00	6,000.00	Sheet 22 Total Shared Service Agreements
234,000.00	234,000.00	0.00		234,000.00	173,586.65	60,413.35	Ambulance Services - O/S CAPS FAST 34-302 ok
62,000.00	62,000.00	0.00		62,000.00	10,417.33	51,582.67	Ambulance Services - O/S CAPS FAST 34-302 ok
0.00	0.00	0.00		0.00	0.00	0.00	Red Light Camera Program - O/S CAPS
58,000.00	58,000.00	0.00		58,000.00	27,450.00	30,550.00	Police Fees Impound - O/S CAPS FAST 34-302 ok
234,000.00	234,000.00	0.00	0.00	234,000.00	173,586.65	60,413.35	Sheet 23 Total Additional Appropriations Offset by Revenues - O/S CAPS
120,000.00	120,000.00	0.00	0.00	120,000.00	37,867.33	82,132.67	Sheet 23 Total Additional Appropriations Offset by Revenues - O/S CAPS
354,000.00	354,000.00	0.00	0.00	354,000.00	211,453.98	142,546.02	Sheet 23 Total Additional Appropriations Offset by Revenues - O/S CAPS
	241.12	(241.12)		241.12	241.12	0.00	Alcohol Education - O/S CAPS Ch 159
5,536.07	5,888.92	(332.85)		5,888.92	5,888.92	0.00	Body Armor - O/S CAPS
4,000.00		4,000.00		0.00	0.00	0.00	Board of Public Utilities Clean Fleet Electric Vehicle
4,000.00		4,000.00		0.00	0.00	0.00	Bullet Proof Vests - O/S CAPS
3,471.95		3,471.95		0.00	0.00	0.00	Bullet Proof Vests - O/S CAPS
69,965.38		69,965.38		0.00	0.00	0.00	Clean Communities - O/S CAPS
4,576.02		4,576.02		0.00	0.00	0.00	Click it or Ticket - S&W O/S CAPS
	1,214,400.00	(1,214,400.00)		1,214,400.00	1,214,400.00	0.00	CMAQ Trails Grant
5,203.00		5,203.00		0.00	0.00	0.00	Distracted Driving Statewide Crackdown
	3,275.31	(3,275.31)		3,275.31	3,275.31	0.00	DDEF - S&W O/S CAPS Ch 159
	3,275.31	(3,275.31)		3,275.31	3,275.31	0.00	DDEF - O/S CAPS Ch 159
119,840.00	130,000.00	(10,160.00)		130,000.00	130,000.00	0.00	DVRPC Prettybrook Road Segment
		0.00		0.00	0.00	0.00	DVRPC Province Line Bike Trail O/S CAPS
		0.00		0.00	0.00	0.00	Emergency Plans for Risk O/S CAPS
	200.00	(200.00)		200.00	200.00	0.00	EMS Donations - O/S CAPS

		0.00		0.00	0.00	0.00	Green Communities O/S CAPS
		0.00		0.00	0.00	0.00	Lawrenceville Inclusionary Playground O/S CAPS
		0.00		0.00	0.00	0.00	Mercer at Play O/S CAPS
34,815.00	21,708.00	13,107.00		21,708.00	21,708.00	0.00	Municipal Alliance - O/S CAPS
8,703.75	5,427.00	3,276.75		5,427.00	5,427.00	0.00	Municipal Alliance Match - O/S CAPS
	19,000.00	(19,000.00)		19,000.00	19,000.00	0.00	NJ DEP Historic Pres Element of the Master Plan Ch 159
	21,960.00	(21,960.00)		21,960.00	21,960.00	0.00	NJ DEP - Princesville Archaeological Survey - O/S CAPS
211,133.00		211,133.00		0.00	0.00	0.00	NJ DEP & Garden State Trust Land Conservation
500,000.00		500,000.00		0.00	0.00	0.00	NJ DEP & Garden State Trust Land Conservation
	239,542.00	(239,542.00)		239,542.00	239,542.00	0.00	NJ DEP Haz Discharge Site Remediation Fund Pit-Stop Ch 159
	370,000.00	(370,000.00)		370,000.00	370,000.00	0.00	NJ DOT Bikeway Program Keefe Road Connector Trail Ch 159
	3,000.00	(3,000.00)		3,000.00	3,000.00	0.00	PSEG Foundation O/S CAPS
		0.00		0.00	0.00	0.00	Radon Awareness O/S CAPS
60,501.01	55,730.49	4,770.52		55,730.49	55,730.49	0.00	Recycling Tonnage - O/S CAPS
10,000.00	17,500.00	(7,500.00)		17,500.00	17,500.00	0.00	Rider University - Celebration of Events
60,000.00	60,000.00	0.00		60,000.00	60,000.00	0.00	Safe & Secure - S&W O/S CAPS
		0.00		0.00	0.00	0.00	Signalized Trail Crossing Province Line Road O/S CAPS
		0.00		0.00	0.00	0.00	Statewide Holiday Crackdown Drive Sober - S&W - O/S CAPS
	10,000.00	(10,000.00)		10,000.00	10,000.00	0.00	Sustainable Jersey O/S CAPS
		0.00		0.00	0.00	0.00	Udrive Utext Upay S&W O/S CAPS
69,779.02	63,275.31	6,503.71	0.00	63,275.31	63,275.31	0.00	Sheet 25 Total Public & Private Programs Offset by Revenue - O/S CAPS
1,031,966.16	2,117,852.84	(1,085,886.68)	0.00	2,117,852.84	2,117,852.84	0.00	Sheet 25 Total Public & Private Programs Offset by Revenue - O/S CAPS
1,101,745.18	2,181,128.15	(1,079,382.97)	0.00	2,181,128.15	2,181,128.15	0.00	Sheet 25 Total Public & Private Programs Offset by Revenue - O/S CAPS
346,279.02	339,775.31	6,503.71	0.00	339,775.31	269,288.88	70,486.43	Sheet 25 S&W Total Operations Excluded from Caps
7,657,966.16	8,523,852.84	(865,886.68)	0.00	8,523,852.84	8,258,470.05	265,382.79	Sheet 25 OE Total Operations Excluded from Caps
8,004,245.18	8,863,628.15	(859,382.97)	0.00	8,863,628.15	8,527,758.93	335,869.22	Total Sheet 25 Total Public & Private Programs Offset by RV Excl'd from Caps
15,536,029.02	15,003,025.31	533,003.71	15,500.00	15,018,525.31	14,169,294.01	849,231.30	
24,642,210.99	25,229,668.84	(587,457.85)	(15,500.00)	25,214,168.84	22,980,375.04	2,233,793.80	
40,178,240.01	40,232,694.15	(54,454.14)	0.00	40,232,694.15	37,149,669.05	3,083,025.10	Total to Use for Initial Temporary Budget
1,775,000.00	1,300,000.00	475,000.00		1,300,000.00	1,300,000.00	0.00	Capital Improvement Fund - O/S CAPS
0.00	0.00	0.00	0.00	0.00	0.00	0.00	Sheet 26a S&W Total Capital Improvements Excluded from Caps
1,775,000.00	1,300,000.00	475,000.00	0.00	1,300,000.00	1,300,000.00	0.00	Sheet 26a OE Total Capital Improvements Excluded from Caps
1,775,000.00	1,300,000.00	475,000.00	0.00	1,300,000.00	1,300,000.00	0.00	Sheet 26a OE Total Capital Improvements Excluded from Caps
430,000.00	2,300,000.00	(1,870,000.00)		2,300,000.00	2,300,000.00	0.00	Payment of Bond Principal - O/S CAPS
3,521,850.00	1,600,000.00	1,921,850.00		1,600,000.00	1,600,000.00	0.00	Payment of Bond Anticipation Notes and Capital Notes - O/S CAPS
0.00	3,850.00	(3,850.00)		3,850.00	3,850.00	0.00	Interest on Bonds - O/S CAPS
274,675.00	356,850.00	(82,175.00)		356,850.00	356,850.00	0.00	Interest on Notes - O/S CAPS
0.00	0.00	0.00		0.00	0.00	0.00	Green Trust Loan Program - O/S CAPS
19,035.00	0.00	19,035.00		0.00	0.00	0.00	Capital Lease Payments Principal and Interest
0.00	0.00	0.00	0.00	0.00	0.00	0.00	Sheet 27 S&W Total Debt Service Excluded from Caps
4,245,560.00	4,260,700.00	(15,140.00)	0.00	4,260,700.00	4,260,700.00	0.00	Sheet 27 OE Total Debt Service Excluded from Caps
4,245,560.00	4,260,700.00	(15,140.00)	0.00	4,260,700.00	4,260,700.00	0.00	Sheet 27 Total Debt Service Excluded from Caps
15,000.00	15,000.00	0.00		15,000.00	15,000.00	0.00	Deferred Charges - O/S CAPS Grant Fund
0.00	0.00	0.00		0.00	0.00	0.00	Deferred Charges - O/S CAPS
0.00	0.00	0.00		0.00	0.00	0.00	Deferred Charges - O/S CAPS Emergency Authorization
15,000.00	15,000.00	0.00		15,000.00	15,000.00	0.00	Deferred Charges - O/S CAPS Capital Cash
0.00	0.00	0.00	0.00	0.00	0.00	0.00	Sheet 28 S&W Total Deferred Charges Excluded from Caps
30,000.00	30,000.00	0.00	0.00	30,000.00	30,000.00	0.00	Sheet 28 OE Total Deferred Charges Excluded from Caps
30,000.00	30,000.00	0.00	0.00	30,000.00	30,000.00	0.00	Sheet 28 Total Deferred Charges Excluded from Caps
346,279.02	339,775.31	6,503.71	0.00	339,775.31	269,288.88	70,486.43	Sheet 28 H-2 S&W Total General Appropriations Excluded from Caps
13,708,526.16	14,114,552.84	(406,026.68)	0.00	14,114,552.84	13,849,170.05	265,382.79	Sheet 28 H-2 OE Total General Appropriations Excluded from Caps
14,054,805.18	14,454,328.15	(399,522.97)	0.00	14,454,328.15	14,118,458.93	335,869.22	Sheet 28 H-2 Total General Appropriations Excluded from Caps
4,199,261.63	4,106,831.04	91,430.59		4,106,831.04	4,106,831.04	0.00	Reserve for Uncollected Taxes - O/S CAPS
50,427,061.64	49,930,225.19	496,836.45	0.00	49,930,225.19	46,847,200.09	3,083,025.10	

MUNICIPAL OPEN SPACE TRUST FUND

	<u>2018</u>		<u>2019</u>		<u>2020</u>			
3 Cents Open Space Tax Reserve Funds	1,387,641.92 <u>0.00</u>	3 Cents Open Space Tax Reserve Funds (Colonial Lake Purchase)	1,387,769.11 <u>1,000,000.00</u>		3 Cents Open Space Tax Reserve Funds <u>1,389,156.97</u>			
	1,387,641.92		2,387,769.11		1,389,156.97			
Public Works Administration Buildings & Grounds Park Maintenance	12,750.00 40,800.00 265,000.00	Public Works Administration Buildings & Grounds Park Maintenance	12,750.00 40,800.00 265,000.00	ties to level request ties to level request ties to level request	Public Works Administration Buildings & Grounds Park Maintenance	12,750.00 40,800.00 265,000.00	ties to level request ties to level request ties to level request	
Other Expenses	75,000.00	Other Expenses	5,619.11		Other Expenses	58,611.97		
Village Park Paths Phase III Village Park Parking Lots Phase I Central Park Facility Improvements Relamp Various Township Athletic Fields Front End Loader w/ Claw & Other Debris Removing Equip Stump Grinder Village Park Equipment Improvements Dyson / Central Park Study	60,000.00 75,000.00 40,000.00 25,000.00 150,000.00 60,000.00 18,000.00 75,000.00	engineering engineering park maintenance park maintenance Streets & Roads park maintenance recreation engineering	Compost Screener (shared purchase with The Princetons) Mini Dump Parks and Trails Township Wide Park Bathroom Renovations Large Width Park Mower with Attachments Pickup Truck Colonial Lake Purchase Initial Payment 1 of 3 Colonial Lake Maintenance Dredging Nature Center Conservation Grant Match CMAQ / Keesee / Prettybrook Grant Match	100,000.00 90,000.00 50,000.00 65,000.00 45,000.00 1,000,000.00 200,000.00 10,000.00 303,600.00	Park Maintenance/Ecological Center Park Maintenance Park Maintenance Park Maintenance Park Maintenance Manager's Office engineering engineering engineering	Park Improvements Parks and Trails Dump Truck Field & Roadside Tractor with Mowers 2 (Two) Zero Turn Mowers Colonial Lake Maintenance Dredging Colonial Lake Dam Inspection GooseBusters	100,000.00 150,000.00 100,000.00 30,000.00 200,000.00 25,000.00 8,220.00	Manager's Office Streets and Roads Streets and Roads Park Maintenance Engineering Engineering department
Payment of Bond Principal Payment of Bond Principal Drexel Woods Payment of Bond Principal Drexel Woods Payment of Bond Principal Infrastructure 1998 Payment of Bond Principal Infrastructure 1998A Payment of Bond Principal Infrastructure 1998	50,000.00 46,861.41 47,330.03 654.55 45,000.00 29,746.03	finance finance finance finance finance finance	Payment of Bond Principal Payment of Bond Principal Payment of Bond Principal Drexel Woods Payment of Bond Principal Infrastructure 1998 Payment of Bond Principal Infrastructure 1998A Payment of Bond Principal Infrastructure 1998	50,000.00 50,000.00 0.00 0.00 0.00 0.00	finance finance finance finance finance finance	Payment of Bond Principal Payment of Bond Principal Payment of Bond Principal Drexel Woods Payment of Bond Principal Infrastructure 1998 Payment of Bond Principal Infrastructure 1998A Payment of Bond Principal Infrastructure 1998	50,000.00 50,000.00 0.00 0.00 0.00 0.00	finance finance finance finance finance finance
Payment of Interest on Bonds Interest Payment of Interest on Bonds Interest Payment of Interest on Bonds Drexel Woods Payment of Interest on Bonds Drexel Woods Payment of Interest on Bonds Infrastructure 1998A Payment of Interest on Bonds Infrastructure 1998A	3,650.00 46,350.00 941.91 473.30 1,012.50 1,012.50	finance finance finance finance finance finance	Payment of Interest on Bonds Interest Payment of Interest on Bonds Interest Payment of Interest on Bonds Interest Payment of Interest on Bonds Drexel Woods Payment of Interest on Bonds Infrastructure 1998A Payment of Interest on Bonds Infrastructure 1998A	18,000.00 14,550.00 67,450.00 0.00 0.00 0.00	finance finance finance finance finance finance	Payment of Interest on Bonds Interest Payment of Interest on Bonds Interest Payment of Interest on Bonds Interest Payment of Interest on Bonds Drexel Woods Payment of Interest on Bonds Infrastructure 1998A Payment of Interest on Bonds Infrastructure 1998A	24,387.50 24,387.50 0.00 0.00 0.00 0.00	finance finance finance finance finance finance
Reserve for Future Use	<u>218,059.69</u>	Reserve for Future Use	<u>0.00</u>		Reserve for Future Use	<u>250,000.00</u>		
TOTAL APPROPRIATIONS	1,387,641.92	TOTAL APPROPRIATIONS	2,387,769.11		TOTAL APPROPRIATIONS	1,389,156.97		
Verification: Revenue = Appropriations	0.00	Verification: Revenue = Appropriations	0.00		Verification: Revenue = Appropriations	0.00		

NOTE: Includes only Steps NOT Salary Adjustment Increases as Bargaining Agreements expired 2018 and 2019. Only FMBA 396 includes both Steps and Percent Increase.

TABLE OF ORGANIZATION

		POSITIONS BUDGETED SALARY	DIVISION TOTALS BASE SALARY		
Township Council-110					
Mayor	1.00	14,479			
Councilpersons	4.00	44,908			
Marriages		3,892		63,279	
Manager-100					
Municipal Manager /QPA	1.00	205,605			
Secretary PT	0.50	12,673			
Principal Tech Management Info Systems	1.00	5,312		223,590	
Township Clerk-120					
Municipal Clerk	1.00	137,577		OUT OF TITLE	1,000
Deputy Municipal Clerk	1.00	85,050		OVERTIME	5,000
Clerk 2	1.00	40,353			
			262,980		6,000
Finance-130					
Clerk 1/Community Relations Aide	1.00	94,113			
Payroll Supervisor	1.00	94,413			
CFO	1.00	153,503			
Supervisor of Accounts	1.00	90,981			
Account Clerk PT	0.50	32,884			
Assistant Municipal Treasurer	1.00	88,174		554,068	
Tax/ Sewer Fee Collector-145					
Tax Collector	1.00	119,364			
Assistant Tax Collector	1.00	72,685			
Clerk 1	1.00	35,946		227,995	
Tax Assessor-150					
Tax Assessor	1.00	121,840			
Deputy Tax Assessor	1.00	67,820			
Account Clerk	1.00	31,137		220,797	
Engineering-165					
Municipal Engineer	1.00	143,007		OVERTIME	1,500
Assistant Municipal Engineer	1.00	107,030		CAPITAL CONTRIB	(34,640)
Secretarial Assistant	1.00	73,885		TRUST FUND CREDITS	0
		0		UNIFORM ALLOWANCE	0
			323,922		(33,140)
Community Development-170					
Principal Planner	1.00	49,610			
Affordable Housing Liasison		5,000		54,610	
Planning & Redevelopment-171					
				ZONING OFFICER	5,484
				SECRETARY	1,800

7,284

Division of Housing-179

Housing Inspector	1.00	72,385	UNIFORM ALLOWANCE	250
			72,385	<u>250</u>

Construction Official-195

Electrical Sub-Code Official	1.00	83,754		
Construction Official	1.00	116,182		
Plumbing Subcode Official	1.00	104,739		
Supervising Building Inspector	1.00	86,976		
Technical Assistant	1.00	54,619		
Account Clerk	1.00	32,666		
Building Subcode Official	1.00	105,839		
Fire Protection Subcode Official	1.00	81,636		
Account Clerk	1.00	28,081		
Electrical Inspector PT	0.50	53,356		
Building Sub Code PT	0.50	34,235	OUT OF TITLE	500
Plumbing Inspector PT	0.50	21,462	OVERTIME	13,000
Account Clerk PT	0.50	18,995	UNIFORM ALLOWANCE	450
Building Inspector PT	0.50	25,956		
			848,495	<u>13,950</u>

Police Department - 240

Police Chief	1.00	174,572		
Captain	1.00	0		
Lieutenant	5.00	720,836		
Sergeant	7.00	898,145		
Police Officer- Authorized	48.00	4,623,743	Notre Dame Credit	(38,825)
Secretary	1.00	52,665	LTBOE Credit	(58,238)
Administrative Clerk	1.00	60,775	GRANT CHARGES	(60,000)
Account Clerk	1.00	29,989	CROSSING GUARDS	118,730
Account Clerk PT	0.50	25,598	OUT OF TITLE	3,000
Armed Court Attendant (1FT & 1PT)	1.50	71,333	OVERTIME	300,000
Prosecutor	0.50	67,406	UNIFORM	<u>100,875</u>
Records Support Technician 1	1.00	47,224		
SLEO CLASS III	5.00	194,126		
			6,966,413	<u>365,542</u>

Emergency Management OT-252

Emergency Management Coordinator	1.00	88,865	GRANT CHARGES	0
			88,865	<u>0</u>

Emergency Medical Services-253

			BUILT IN OVERTIME	104,574
			REPLACEMENTS	79,592
Emergency Medical Technician	8.00	515,884	OVERTIME	26,000
Emergency Medical Technician Supervisor	1.00	86,776	UNIFORMS	<u>12,600</u>
			602,660	<u>222,766</u>

Lawrence Township Fire Services-264

			OUT OF TITLE	4,000
Fire Lieutenant Differential	0.00	11,500	REPLACEMENTS	5,778
Firefighter	5.00	267,034	OVERTIME	<u>9,000</u>

			UNIFORM ALLOWANCE	0
		278,534		<u>18,778</u>
Fire Inspection-268				
Fire Official	1.00	67,683		
Fire Prevention Specialist (1FT & 1PT)	1.50	86,687	OVERTIME	4,000
Keyboarding Clerk 3	1.00	45,424	UNIFORM ALLOWANCE	1,350
		199,794		<u>5,350</u>
OSHA Compliance-269				
Safety Coordinator		9,229		
		9,229		
Streets & Roads-290				
Heavy Equipment Operator	3.00	213,820	SEASONAL	13,000
Road Repairer 1	4.00	178,430	OVERTIME	19,279
Road Repairer 2	1.00	56,068	OUT OF TITLE	2,000
Road Repairer Supervisor	1.00	88,325	GRANT	(55,720)
Laborer 1	3.00	113,058		
Tree Maintenance Worker 2	1.00	48,122		
Asst. Supervisor Traffic Maint		3,393		
		701,216		<u>(21,441)</u>
Public Works Administration-300				
Director of Public Works	1.00	161,997		
Recycling Coordinator		8,408	OPEN SPACE CREDIT	(12,750)
Confidential Secretary	1.00	87,358	UNIFORM ALLOWANCE	400
		257,763		<u>(12,350)</u>
Buildings & Grounds-310				
Spvsr Bldg Svcs/Maintenance Spvsr Grds	1.00	95,940		
Laborer 1	1.00	34,270		
Maintenance Repairer	2.00	101,409	OPEN SPACE CREDIT	(40,800)
		231,619	OVERTIME	13,000
				<u>(27,800)</u>
Vehicle/Equipment Maintenance-315				
Manager Motors	1.00	94,590		
Sr. Mechanic	1.00	76,183		
Mechanic Diesel/Hydraulics	2.00	132,709	OVERTIME	6,000
Mechanic	1.00	48,315	OUT OF TITLE	500
		351,797		<u>6,500</u>
Health-330				
Health Officer	1.00	140,127		
Registered Environmental Health Specialist	2.00	143,970	CLINIC EXTRA HOURS	22,350
Keyboarding Clerk 3/Registrar Vital Stats	1.00	61,964	GRANT CHARGES	0
Public Health Nurse PT	0.50	63,735	OUT OF TITLE	500
Deputy Registrar Vital Statistics		2,500	OVERTIME	4,000
Clerk 1 PT	0.50	18,930	UNIFORM ALLOWANCE	150
		431,226		<u>27,000</u>
Animal Control-340				
Animal Control Officer	1.00	62,568	OVERTIME	4,000
Assistant Animal Control Officer PT	0.50	10,000	TRUST FUND CREDIT	(16,000)
			UNIFORM ALLOWANCE	500

			72,568	(11,500)
Recreation-370				
Recreation Leader	1.00	59,075	JUNE-AUG AIDE	0
Account Clerk PT	0.50	28,589	SECRETARY	1,300
Superintendent of Recreation	1.00	106,555	SEASONALS	190,352
			OVERTIME	10,000
			194,219	<u>201,652</u>
Office on Aging-371				
Executive Director Office on Aging	1.00	80,763		
Sr. Citizen Program Aide	1.00	31,389	PROGRAM STAFF	8,000
Clerk Driver	1.00	26,221	SECRETARY	0
			138,373	<u>8,000</u>
Park Maintenance-375				
Assistant Director of Public Works	1.00	107,030		
Senior Park/Maintenance Worker	1.00	59,041	OPEN SPACE CHARGE	(265,000.00)
Laborer 1	3.00	145,337		
Maintenance Worker 1, Grounds	1.00	39,574	SEASONALS	16,000
Maintenance Worker 2, Grounds	2.00	86,220	OVERTIME	6,000
Maintenance Worker 3, Grounds	1.00	50,334		
Maintenance Repairer	1.00	39,749		
			527,285	<u>(243,000)</u>
Municipal Court-490				
Municipal Judge	1.00	89,659		
Municipal Court Administrator	1.00	112,758		
Deputy Municipal Court Admin	2.00	95,288		
Cashier	1.00	42,551		
Cashier	1.00	37,830	OUT OF TITLE	5,000
			OVERTIME	45,000
			378,085	<u>50,000</u>
Municipal Court O/S Caps-493				
Municipal Court Attendants	2.00	41,696		
			UNIFORM ALLOWANCE	500
			41,696	<u>500</u>
Legal-495				
Public Defender	1.00	53,748		
			TRUST FUND CREDIT	(30,000)
			53,748	<u>(30,000)</u>
Dispatch				
				1
		<u>14,377,211</u>	<u>14,377,211</u>	<u>554,341</u>

NOTE: Includes only Steps NOT Salary Adjustment Increases as Bargaining Agreements expired 2018 and 2019. Only FMBA 396 includes both Steps and Percent Increase.

2020 CAPITAL PRIORITY PKG BUDGET REQUESTS (Various)

DEPARTMENT	QTY	PROJECT \ EQUIPMENT	PROJECTED COSTS	CAPITAL MANAGER RECOMMENDATION	OPERATING MANAGER RECOMMENDATION	OPEN SPACE MANAGER RECOMMENDATION
Finance		Computer Upgrades Software, Hardware, Licenses	34,000.00	34,000.00		
Police		Mobile Computers	37,500.00	37,500.00		
Council		Council Meeting Tablets	8,000.00	8,000.00		
department		description	0.00	0.00		
department		description	0.00	0.00		
department		description	0.00	0.00		
department		description	0.00	0.00		
Section 20		Section 20	0.00	0.00		
department		description	0.00	0.00		
Section 20		Section 20	0.00	0.00		
Building and Grounds		Townhall Roof Replacement (1 of 2)	150,000.00	150,000.00		
Building and Grounds		Police/Court Facility Painting	20,000.00	20,000.00		
Building and Grounds		Vehicle Maintenance Garage Floor Rehabilitation	50,000.00	50,000.00		
Building and Grounds		Miscellaneous Township Building Repairs Includ HVAC Replacements	62,000.00	62,000.00		
Building and Grounds		Municipal Building Vehicle Charging Station	37,500.00	37,500.00		
Building and Grounds		Senior Center Improvements	11,500.00	11,500.00		
Building and Grounds		Meeting Room Improvements	75,000.00	75,000.00		
Section 20		Section 20	6,000.00	6,000.00		
Emergency Management		Response Vehicle	54,000.00	54,000.00		
EMS		All Terrain Response Vehicle	20,000.00	20,000.00		
Fire Services		Vehicle Extrication Equipment	14,500.00	14,500.00		
Fire Services		SCBAs	99,000.00	99,000.00		
EMS		Ambulance	25,000.00	25,000.00		
department		description	0.00	0.00		
Section 20		Section 20	0.00	0.00		
department		description	0.00	0.00		
department		description	0.00	0.00		
department		description	0.00	0.00		
department		description	0.00	0.00		
Section 20		Section 20	0.00	0.00		
Streets and Roads		Garbage Truck with Plow and Snow Removing Equipment	195,000.00	195,000.00		
Streets and Roads		Heavy Equipment including Garbage Truck and Snow Removing Equipment	400,000.00	400,000.00		
Park Maintenance		Pick-up Truck with Plow and Power Tailgate	45,000.00	45,000.00		
Tax Assessor/Health		Two Electric Vehicle Chevrolet Volts (for use with Solar Charging Station)	60,000.00	60,000.00		
department		description	0.00	0.00		
department		description	0.00	0.00		
Section 20		Section 20	0.00	0.00		
Recreation		Township Wide Park Improvements	145,000.00	145,000.00		
Recreation		Ohio Avenue Park Improvement	75,000.00	75,000.00		
department		description	0.00	0.00		
Section 20		Section 20	1,000.00	1,000.00		
department		description	0.00	0.00		
Section 20		Section 20	0.00	0.00		
signed		description	0.00	0.00		
Section 20		Section 20	0.00	0.00		
Manager's Office		Park Improvements	100,000.00	n/a	n/a	100,000.00
Streets and Roads		Parks and Trails Dump Truck	150,000.00	n/a	n/a	150,000.00
Park Maintenance		2 (Two) Zero Turn Mowers	30,000.00	n/a	n/a	30,000.00
Engineering		Colonial Lake Maintenance Dredging	200,000.00	n/a	n/a	200,000.00
Engineering		Colonial Lake Dam Inspection	25,000.00	n/a	n/a	25,000.00
finance		Payment of Bond Principal	50,000.00	n/a	n/a	50,000.00
finance		Payment of Bond Principal	50,000.00	n/a	n/a	50,000.00
finance		Payment of Interest on Bonds Interest	24,387.50	n/a	n/a	24,387.50
finance		Payment of Interest on Bonds Interest	24,387.50	n/a	n/a	24,387.50
health		Goose Control	8,220.00	n/a	n/a	8,220.00
Park Maintenance		Field & Roadside Tractor with Mowers	100,000.00	n/a	n/a	100,000.00
			<u>2,385,895.00</u>	<u>1,625,000.00</u>	<u>0.00</u>	<u>761,995.00</u>
		Section 20	<u>0.00</u>	<u>0.00</u>		
				<u>1,625,000.00</u>		

2020 CAPITAL PRIORITY PKG BUDGET REQUESTS (Road)

DEPARTMENT	QTY	PROJECT / EQUIPMENT	PROJECTED COSTS	CAPITAL MANAGER RECOMMENDATION	OPERATING MANAGER RECOMMENDATION
S. rog		Construction Design and Inspection			
Addl Ord \$605,000 from Capital		Denow Road (Federal City to Lawrence/Pennington Road)	800,000.00	800,000.00	
		Drainage and Safety Improvements Phase 2 (Keefe, Cold Soil, Carson and Van Kirk Road)	200,000.00	200,000.00	
		Ashwood Court, Pheasant Drive, Brookdale Drive and Laurel Wood Drive (Portion)	255,000.00	255,000.00	
		Holy Lane, Ivy Glen Lane, Woodbury Lane and Laurel Wood Drive (Portion)	280,000.00	280,000.00	
		Lawrence Drive (Portion)	100,000.00	100,000.00	
		Road and Drainage Improvements & Repairs	235,000.00	235,000.00	
		Princeton Pike (Rt 295 to Franklin Corner Road & Province Line Road to Township Border)	450,000.00	450,000.00	
		Section 20	30,000.00	30,000.00	
		Sub total Roads	2,350,000.00	2,320,000.00	
		Miscellaneous Guide Rail Replacem/Traffic Signal Improvements	50,000.00	50,000.00	
		Concrete Program	75,000.00	75,000.00	
		Veterans Park Drainage	50,000.00	50,000.00	
		description	0.00	0.00	
		description	0.00	0.00	
		Total Road Program	2,525,000.00	2,495,000.00	0.00
		Section 20 Roads		30,000.00	
		Total Non Road Program	1,625,000.00	1,625,000.00	0.00
		Section 20 non-road		Included above	
		Grand Total New Authorizations	4,150,000.00	4,150,000.00	0.00
		Less: Fully Funded Various Capital Improvements		1,625,000.00	
		Less: Capital Improvement Fund		150,000.00	
		Ties to CIF Budget		1,775,000.00	
		New Bond Ordinance		2,375,000.00	
		Current Fund Debt Service Appropriation		430,000.00	
		Net new debt		1,945,000.00	
		Transportation Trust Credit		605,000.00	
		(an ordinance not as a decrease to amount borrowed but as an offset to debt service future years budgets)			